

8 years ago...

Population insecurity

Geo-political downgrade

Depressed RE market

Fewer Western expats, families, teachers

Greater school turnover and lower attendance rates for senior grades (GCSE+)

Low oil price

Restrictions on liberty

Poor local tech uptake

Now...

families. 2/ better business conditions. Long-term 3/ an app for everything visas Greater High oil **Freedoms** prices **Enhanced** Legal Gov't services system changes **Better Tech UX Improved** Relative Deeper position **Digital Penetration**

All this equals:

1/ an easier place to live, especially for

Boom Times | The Middle East



Saudi

36 million people GNIpp = US\$60k

UAE

10 million people
GNIpp = US\$88
Compact

15% EdTech CAGR

Growing, young populations

Regional competition

Demand for the world's best

K-12 sectors at a glance

Saudi

NZ\$60b spend

27,500 schools

7.1m students

UAE

NZ\$11b spend

1,300 schools

1.3m students

KSA = 68% of GCC school age pop

Analysis: Gulf ramps up schools PPP drive

Education is on the agenda for the Middle East PPP market, as the sector leads the push into social infrastructure

CONSTRUCTION

Saudi Arabia announces 11 education sector projects under PPP programme

Projects include schools, colleges, university hospitals

Staff Writer, Zawya Projects

by Alicia Buller

Demographics & Economics | Private schools

- Bigger in the UAE
 - 1m students, 600 schools, roll = 1,650 students
 - From K-12 (ages 3/4 17/18)
- •17 curricula
 - UK (40%), India (26%). US (14%), IB (7%)
 - Fees range from \$5.5k \$37k
- Annual inspection and public ratings
 - Drives fees and increases

Leveraging Govt and Market Demand

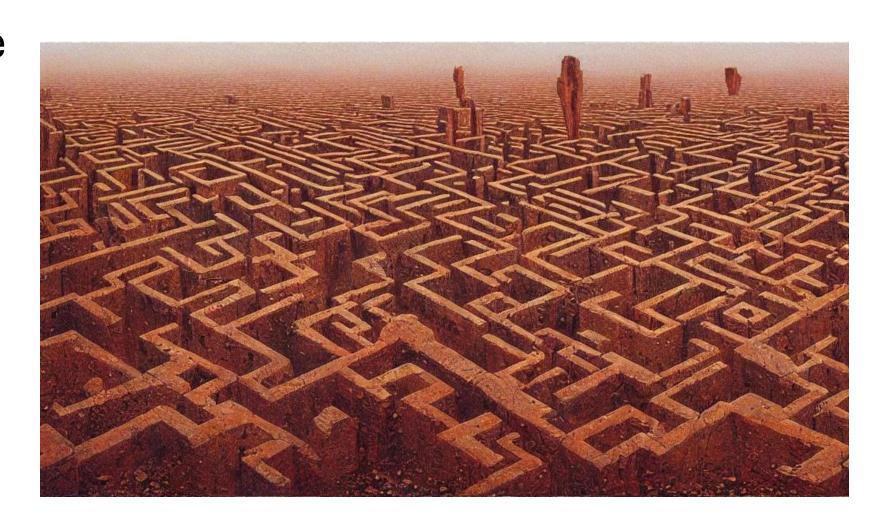
- Government initiatives
 - Creating a first-rate education system
 - Economic diversification
 - Happiness agenda
- Demand for innovation
 - Digital transformation
 - E-learning platforms, virtual classrooms, Al
- Collaboration and partnerships
 - Gov't encouragement
 - Charter schools

Navigating the maze | Challenges, considerations

- Regulatory landscape
 - UAE = Federation
 - Public vs Private

Cultural differences

Competition



Market Entry | How to win – practical advice

- Face time
 - On the ground
 - Job titles
 - Follow up!!!
- A tailored pitch
 - Building strong partnerships
 - Avoid too much humility
 - Show \$\$\$
- Regulatory environment
 - Pragmatic approach for things that work





Keen to know more about the Middle East?

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